

Developing Effective

Communications and

Influencing Skills for Project

Professionals

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Definitions

COMMUNICATION

"Communication is the giving, receiving, processing and interpretation of information". APM Body of Knowledge, 5th Edition

INFLUENCING

"To <u>affect</u> the way that someone thinks or behaves, or to <u>affect</u> the way that something happens". MacMillian Dictionary



Highlights

- Practical Communications and Influencing Skills
- Managing relationships and negotiating the politics of Organisational life
- Selling yourself in interviews and achieving personal or business results



My Story....



Once Upon a time...





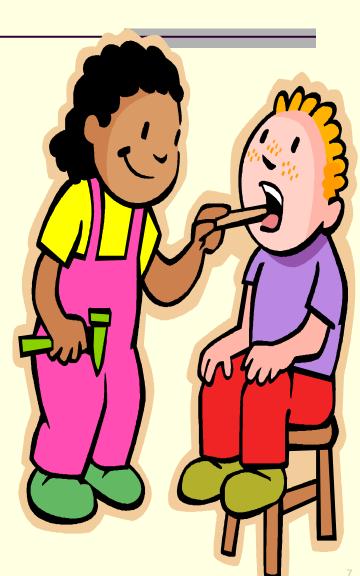
What I've learnt on the journey so far...

Developing Effective Comms & Influencing Skills...



STILL

- Story telling (& Selling)
- Tools to Comms/Influence
- Influence with Emotion
- Listen (and Question)
- Learn from Others





1.Story Telling (& Selling)



2. Tools to Communicate / Influence

- The 55:38:7 rule
- Network
- **Public Speaking**
- **Building Rapport**
- Pay attention to "Culture"
- Talking to yourself / Visioning
 - **Image Management**



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2.1. Image Management & the 10 sec rule

- "Your image or perceived level of attractiveness has a significant amount of influence on your success"
- "Your Body Language & Physical appearance will boost you to the top or keep you among the majority of people in the middle"
 - Kevin Hogan. Talk your Way to the Top: Successful Secrets to effective Communications





2.2. Image & Discrimination

- The **IAT** measures *implicit* attitudes and beliefs that people are <u>either unwilling or unable</u> to admit to.
- Weight IAT
- Skin-tone IAT
- Age IAT
- Disability IAT
- Total of 14 IATs
- Dare you to try

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3. Influence with Emotion...not Logic



- IQ =120; EQ=0!



3.1.Develop a higher EQ than IQ

SELF AWARENESS

Emotional self-awareness Accurate self-assessment Self-confidence SELF MANAGEMENT Emotional Self-Control Transparency (honest/ trustworthy) Adaptability Achievement Orientation Initiative Optimism

SOCIAL AWARENESS Empathy Organizational Awareness Service Orientation RELATIONSHIP SKILLS
Developing Others
Inspirational Leadership
Influence
Change Catalyst
Conflict Management
Teamwork & Collaboration



3.2.Talk on the other person's wavelength

Analytical

- Slow to action
- Likes facts & figures
- Respects intelligence, logic & rational thinkers

Amiable/ Relater

- Slow to make decisions
- Seeks others approval
- Quiet & thinks with emotions

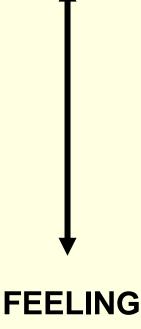
Director/ Leader

- Thinks logically
- Makes decisions quickly
- Quick to judge
- Brief communicator
- Insensitive

Socialiser

- Great communicators
- Works hard for approval
- Can forget to listen
- Can inadvertedly hurt people's feelings

LOGIC



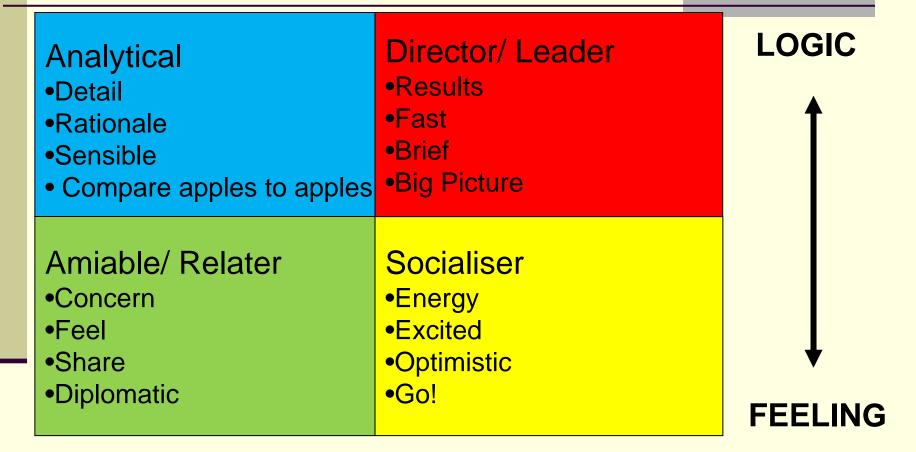
INTROVERT



EXTROVERT



3.3.Keywords/ Phrases for managing relationships





4. Listen....(& Question)





5. Learn from Others

- Observe Others ..Good and Bad!
- Read widely
- Get a Mentor / Coach
- Prepare & Practice
- Know the barriers
- Give and Ask for feedback
- Role Models.....





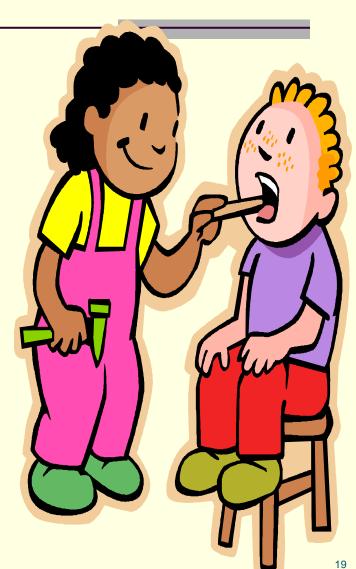
Summary



Developing Effective Comms & Influencing Skills...

STILL

- Story telling
- Tools to Comms/Influence
- Influence with Emotion
- Listen (and Question)
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Finally

Courage is what it takes to stand up and speak; courage is also what it takes to sit down and listen. Winston Churchill

■Thank You



